Analyzing the Market Growth in API Economy

using Time-evolving Model

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# Background API economy

- · Economy that creates new value by connecting corporate services converted into APIs
- Supply and consume services via APIs
- Activated by indirect network effects

#### Equilibrium points under a certain platform strategy [4]

- Important in understanding the qualitative behavior of the market
- Platform strategies differ for each phase of the market Important to capture the behavior of a market as the number of participants changes over time

[4] S. Sen, R. Guerin, and K. Hosanagar, "Functionality-rich versus minimalist platforms: A tow-sided market analysis," ACM SIGCOMM Computer Communication Review, vol. 41, pp. 36 – 43, Oct. 2011.



#### **Motivations & Approach**

#### . Motivations

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- Capture the behavior of a market as the number of participants changes over time
- Identify the sustainability conditions
- to expand the number of market participants • to ensure market participants' profits

#### Approach

- Modeling a time-evolving market
- Azure-type platform with API providers
- AWS-type platform with no API providers
- Comparison of market behavior across different platform strategies



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# AWS-type platform

#### Platform provider

- Collects usage fees
- Rewards service providers

#### Service providers

- Develop services using libraries provided by the platform
- Many functions need to be developed on their own • increasing development costs

### Consumers

- Pay usage fees to the platform
- Use various services developed by service providers

A P AWS-type platform

# Azure-type platform

Azure-type platform

Platform providers/Consumers . • Similar to AWS-type platform ow of m Co Service providers Usage fee of platform • Develop services early by using APIs · Easier development of diverse services and • Further reduce development costs . ΛĊ API providers Δ 🖻 🍥 sage fee of platform Usage fee of platform Develop diverse functions A. 依 Lower development costs by using APIs in a complementary relationship Service provide de APIs AP

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- $\mathcal{M}_t = \{\mathcal{P}_t, \mathcal{U}_t, \mathcal{S}_t, \mathcal{A}_t\}$ 
  - $\bullet \ \mathcal{P}_t = \{p\}$
  - $\bullet ~ \mathcal{U}_t = \left\{ u_1, u_2, \ldots, u_i, \ldots, u_{U(t)} \right\}$ •  $S_t = \{s_1, s_2, \dots, s_i, \dots, s_{S(t)}\}$
  - $\mathcal{A}_t = \{a_1, a_2, \dots, a_i, \dots, a_{A(t)}\}$
- ۲ Δ¢ 1 Δ age fee o . 0 Či, Č. AP provider Ser Azure-type platform

# Market Model: Platform

- $U_p(t)$ : Profit
  - $U_p(t) = p_s \cdot \hat{S}(t) + p_a \cdot \hat{A}(t) + P(t) \cdot (1 \alpha_s \alpha_a)$
- P(t): Source of the fee to Service/API providers •  $P(t) = p_c \cdot U(t) - I_n(t)$
- $I_p(t)$ : Cost of capital investment in platform at time t•  $I_n(t) = n(p_c \cdot U(t))$
- F(t): Number of libraries held by the platform •  $F(t+1) = F(t) + e^{-\gamma \cdot F(t)/l_p(t)}$

### **Market Model: Consumers**

- U(t): Number of consumers •  $U(t+1) = U^{early}(t) + U^{majo}(t)$
- Amount of change in number of early adopters
  - $\frac{d}{dt}U^{early}(t) = \zeta U^{early}(t) \left(1.0 \frac{U^{early}(t)}{\kappa(t)}\right) \delta(t) \frac{d}{dt} o^{early}(t)$
- Amount of change in number of majorities •
  - $\frac{d}{dt}U^{majo}(t) = U^{early}(t) \delta(t)\frac{d}{dt}o^{early}(t)$

### Market Model: API Providers

- $U_{a_i}(t)$ : Profit
  - $U_{a_i}(t) = \alpha_a P(t) \frac{\mathcal{F}(a_i, s_t, \mathcal{A}_t, \mathcal{R}_t)}{\sum_{a_u} \mathcal{F}(a_k, s_t, \mathcal{A}_t, \mathcal{R}_t)} p_a K_a(F + J(T_i))$
- $\mathcal{F}(a_i, S_t, A_t, \mathcal{R}_t)$ : Number of uses of API provided by  $a_i$ 
  - $\mathcal{F}(a_i, S_t, \mathcal{A}_t, \mathcal{R}_t) = \frac{1}{\hat{A}(t)} \exp(-0.003I(T_i))$
- the more complementary APIs they use the more development costs decre
- $A(t+1) = A(t) + a_{birth} + \hat{A}(t) * 0.01$
- $\widehat{A}(t)$ : Number of participants at time t •  $\hat{A}(t) = \sum_k \Delta_{k|u\geq 0}$

# **Market Model: Service Providers**

•  $U_{s_i}(t)$ : Profit

Incremental model

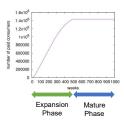
- $U_{S_l}(t) = \alpha_s P(t) \frac{\mathcal{G}(s_l, \delta_t, \mathcal{A}_t, \mathcal{R}_t)}{\sum_{S_k} \mathcal{G}(s_k, \delta_t, \mathcal{A}_t, \mathcal{R}_t)} p_s \{K_s(F + |\Phi(\mathcal{A}_t)|)\}$
- $\mathcal{G}(s_i, S_t, \mathcal{A}_t, \mathcal{R}_t)$ : Number of uses of service provided by  $s_i$ 
  - $\mathcal{G}(s_i, S_t, \mathcal{A}_t, \mathcal{R}_t) = \frac{1}{\hat{S}(t)} \exp(-0.012I(V_i))$
- $K_s(x)$  : Development cost the more APIs they use the more development costs decrease •  $K_s(x) = 25e^{-0.003 \cdot x} + 20$

•  $S(t+1) = S(t) + s_{birth} + \hat{S}(t) * 0.015$ 

- $\widehat{S}(t)$ : Number of participants at time t
- $\hat{S}(t) = \sum_k \Delta_k |_{u \ge 0}$

# **Evaluation Methods (1)**

- Incremental model of consumers .
- Based on the number of premium members of Japanese service
- Comparison of market behavior across different platform strategies
  - basic: allocates 35% of the fees collected from consume to service/API providers respectively
  - high margin: allocates 10% respectively
  - low margin: allocates 50% respectively
  - high usage fee: 10x usage fees for service/API providers



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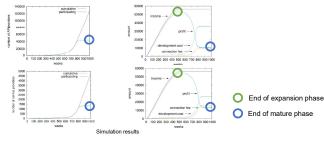
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  - - $K_a(x)$ : Development cost •  $K_a(x) = 25e^{-0.003 \cdot x}$
    - Incremental model

# **Evaluation Methods (2)**

- Perspectives of evaluation
  - Market growth: Number of market participants at the end of mature phase
  - Platform for coexistence: Profit of each participant at the end of expansion phase and mature phase



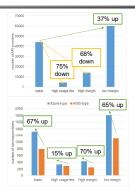
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# **Results: Market Growth**

- Comparison of platform strategies
  - High margin and high usage fee
    - increase platform profitability
    - decrease market participants
  - Low margin
    - increase profits for service/API providers • increase market participants

# Comparison with an AWS-type platform

- Lower development costs for service providers • Decrease in effectiveness of API providers • in reducing development costs
  - when platform usage fees are high

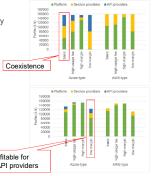


# **Results: Platform for Coexistence**

#### Expansion phase

- Coexistence can be achieved by basic strategy • Azure-type platform are about 3%
- more profitable for service providers
- Mature phase • Ensure profits for service/API providers
  - by low margin settings
  - Azure-type platforms are about 20% more profitable for service providers
    - Easier to ensure profits for market participants during a mature phase

More profitable for service/API providers



### **Conclusion & Future Work**

#### Conclusion

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- Time-evolving market model with API providers
- Observation of market behavior using the model
- Results

#### Market growth

- Azure-type platform decreased the cost of developing services by 25% and increased the number of market participants by 67%
- Platform for coexistence
  - · Feasible when the platform allocates 70% of its revenue to service/API providers
  - Azure-type platforms are more profitable for market participants during a mature phase

#### Future Work •

• Model in which market behavior depends on strategies of each market participant

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